



INFRASTRUCTURE	
Question	Reply
Where is the application hosted? Does the County have a preference of the vendor hosing or does the County want to hose the solution? Is the County open to cloud solution?	Due to stringent data security requirements, the County was anticipating hosting the solution on its own servers.
Is the county looking for a mobile solution that sends data to a backend system? Can we create a bi-directional interface to your legacy system?	Erie County is required to use CONNECTIONS by New York State. It allows read capabilities through the Operational Data Store (ODS) but does not allow an upload of data. A bi-directional interface is not a possibility. CONNECTIONS is not a legacy system. This initiative will replace current paper processes. Erie County utilizes OnBase by Hyland for document retention. For some solutions, this may serve as a backend for storage retention.
What browser is utilized in the back-end office and what is the version of the browser?	Internet Explorer 11 Microsoft Windows Server 2012 R2 Standard
What operating system is being used?	Windows 7
Are there any peak operational black-out periods that should be considered in the project schedule?	No.
Has the County given any consideration on the number/types of browsers that the Desktop Application would need to support?	We would prefer to stay on Internet Explorer
What hosting provider are you using today?	Not applicable.
What are the specifications of the server(s) that the current platform is being hosted on?	Microsoft Windows Server 2012 R2 Standard

WORKPLAN	
Question	Reply
Is any data conversion required?	No.
	In the proposal, vendor is expected to present a reasonable work plan, including timeline and deliverables, within the response. The Department is anticipating field and management staff to assist
Will field staff and management staff be available for participation during the requirements gathering and design periods.	throughout the project. Details regarding this will be finalized during contract negotiations after a vendor has been selected.
Will there be technical staff available to troubleshoot data integrity issues with ODS data?	The ODS is read only. Technical staff will be available to help on any issue. In the proposal, vendor is expected to present a reasonable work plan.
Will the County of Erie provide a Project Manager or single point of contact for the chosen vendor's team?	In the proposal, vendor is expected to present a reasonable work plan. The Department is anticipating providing staffing necessary for solution to be successful. Details regarding this will be finalized during contract negotiations after a vendor has been selected.
What is the expected implementation date for the complete solution?	In the proposal, vendor is expected to present a reasonable work plan, including time line. The Department will take as long as necessary to have a quality solution delivered to its employees, but hopes to have a
Is there an expectation in terms of timeframe and if so, what are the drivers of that timeframe.	solution complete as quickly as possible. There is not an "expectation in terms of timeframe".
Can the County state all the "stakeholders" for this implementation?	All the stakeholders will be internal, including frontline CPS staff, management, administration and IT staff.

WORKPLAN	
Question	Reply
How many of the County's subject matter experts will participate on this initiative?	
Approximately what percentage of time will the County's subject matter experts be assigned to the initiative (on a weekly basis)?	Vendor is expected to present a reasonable work plan within the response. This work plan should include required time of the subject matter experts.
	Vendor is expected to present a reasonable work plan within the response. This work plan should include required time of the subject matter experts.
	Details regarding this will be finalized during contract negotiations after a vendor has been selected.
Will CONNECTIONS staff participate in the project?	There is no "CONNECTIONS staff". Staff that work on CONNECTIONS are Child Protective Workers.
	Vendor is expected to present a reasonable work plan within the response. However, the County expects to have a higher-level position make decisions.
Will the CONNECTIONS/ODS staff have decision making authority during the project?	Details regarding this will be finalized during contract negotiations after a vendor has been selected.
If so, in what areas will they have decision making authority?	The vendor will have sufficient access to personnel authorized to make decisions.
Will the County's Subject Matter Experts staff be approved/available for any overtime or additional work beyond the normal business hours.	Vendor is expected to present a reasonable work plan within the response. The County will make its staff available, within reason, to work on this initiative.

WORKPLAN	
Question	Reply
Approximately how many existing paper documents will need to be	
imaged and indexed for back file conversion for each entity record on	
avrage?	
Is there designated County staff that would assist with this process in	The County does not anticipate converting old records to the current
regards to differentiating doc types, page splitting, etc.?	system.
Does the County foresee any potential for Data Conversion for this	
Initiative.	Conversion of documents and other paper records has been
	determined to be not feasible.
Will the County IT staff be able to extract the necessary data in a	
required format from the current system for conversion.	Historic data available through ODS will continue to be available.
	The Social Services Family Wellness Division, the Social Services
	Commissioner's Office and the Erie County Information Technology
How many internal stakeholders will be governing this project?	Departments will be the primary leaders on the project.
	Please put details of the workplan in the RFP. Workplan is expected to
Are you open to an Agile project management methodology.	be reasonable.
	The Department will work with vendor to develop a workplan for
How much intergration with internal Erie County Department of Social	implementation process. The Department will accommodate
Services teams is expected as part of the implementation process?	reasonable plans in order to have a successful solution.
Will the vendor have direct access to the database populated with the	We are determining if we are legally allowed to provide this
ODS data	information. However, at minimum, we will provide "dummy data".

SOLUTION	
Question	Reply
Do you require a back-end system in addition to the mobile solution?	A back-end system is anticipated that would allow the County to customize
Would you please explain more of what you are looking for in the desktop	the solution.
application, can it be web-based?	
	The desktop application is anticipated to be used by frontline workers to
Is a desktop application required or are you opent for a Web Application.	complete work started in the field and supervisors to review the work of
	Examples:
In reference to the requirement on page 6 if the RFP, "The solution must	- Basic changes in work processes
allow reasonable customization by Department staff without engaging	- Creation of new forms and alterations of existing
vendor", what type of customizations would they like to make?	- Create and customize reports
	It is anticipated that the system will interface with OnBase by Hyland for
Please list all required interfaces.	enterprise content management. However, the Department would
	consider other methods for document retrieval.
	OnBase (or other document retrieval method) would house documents.
Is the output of the visits to upload the documents to OnBase only or will	Although the output will not be going to any other data warehouse, it is
the solution also send data to the warehouse?	expected that any data be entered into the system will be able to be
	extracted for reporting and analysis.
What is the average number of pages for each of the 50 forms that are referenced under Mobile Application in the Scope of Professional Services Required on page 5 of the RFP? a. Can the County send a link to the forms or provide copies to bidders? b. Do the forms interact with one another? For example, if a particular value is chosen on one form, does it cause another form to have to be completed? c. Will the forms change between the project kick-off and implementation? d. How frequent are the forms revised?	Most documents are 1-2 pages long. a. Will be available on August 1. b. No. Most of the forms will have shared information – such as child's information. c. It is not anticipated that they will change. d. Rarely.
Does the solution need to support multiple languages?	Some forms that require the user to sign may be required to be in Spanish.

SOLUTION	
Question	Reply
Will the mobile worker carry a scanner with them?	
	It is anticipated that the camera in the device will scan documents.
Approximately how many correspondence(s) does the County use today -	
that will need to be integrated into the solution.	Unsure of the meaning of "correspondence".
Approximately how many reports does the County use today?	Due to the lack of electronic system, the reports in use today are from
	hand-counts. In general, the reports that we hope will be generated are
Can the County provide an approximate number of reports by subject	counts of various actions taken on cases (eg, number of medical referrals
areas?	taken on cases).
	It is the preference of the County to use OnBase. However, if there is a
Can the County confirm that they will continue to use OnBase by Hyland	product that provides the same functionality as OnBase that is required for
(as their document and image storing software) for this implementation.	this solution, the County will still consider that solution.
	Currently, NYS does not allow integration. Caseworkers are still required to
	use CONNECTIONS. This initiative will automate the work caseworkers do
Will the mobile application need an integration back with CONNECTIONS.	apart from CONNECTIONS.
Can the County elaborate on the statement "The mobile application must	
allow worker to access client documentation available through ODS" as it	
relates to the documentation stated on ODS where it's mentioned that the	
"Stakeholders cannot use the ODS as the backend database for application	The ODS will be used to extract information that will be used within the
and reporting systems".	initiative. Users will only have access to a small amount of information
	available through the ODS. It will not serve as the backend database.
Is the assumption correct that the mobile app will be connecting with the	
SQL Database (which receives the nightly updates from ODS).	The solution is expected to connection with SQL Database with ODS
	information.
Is the County aware of and is willing to share any existing risks to this	
initiative.	Highest risk of this initiative is security of data.
Are you willing to consider the platform (DOT.NET or JAVA) proposed by	Yes. However, preference may be given to solution that utilizes skillsets
vendors.	that already exist in County.
Does the County have a preference of the vendor hosting the solution oven	The County is anticipating an on premise solution. However, it will consider
an on premise solution?	a vendor hosted solution.
Is the County open to Entrust-IdentityGuard Authentication instead of	No. If Active Directory is unable to be used for log-in, a separate log-in
Active Directory for Mobile and Desktop Application.	method would be required.

SOLUTION	
Question	Reply
Does anyone external to the organization need to interact with the	Not at this stage. However, a future expansion may include external user
solution?	getting access to some information.
Will users need to access the solution from Outlook?	No. Emailing documents created in the solution is a desired feature.
Which types of mobile devices will be used for this solution? Windows,	The County does not have a preference on the device type. The vendor
Android, iOS.	should be mindful that the County will have to maintain the device.
Will data be derived from any other line of business system? For example,	
is there data housed in CONNECTIONS or an Access database that could be	It is anticipated data from ODS will be leveraged. No other data is collected
leveraged.	and available.
What types of documents are associated to these cases? Can we see	
examples?	We will provide examples.
- Can some of these documents that are used today be recreated into	
electronic forms? If so, which ones?	Yes. We expect all.
- Are all documents created at the start of a case, or will there be	
documents already created that will be referenced in this case?	Not all documents are started at the beginning of a case. New documents
- If there are, where are these associated documents today? Are they	will be generated as a result of information discovered during an
paper or scanned/digital?	investigation.
- Are associated documents grouped in a specefic way? If so, what criteria	Groupings could include legal, medical, school, police, psychiatric, other
is used to group documents?	treatment providers
How long do you need to retain the data captured in this solution.	Until the youngest child involved in a case turns 28 years old.
	It is anticipated that cases will be initiated by a trigger document
How are cases initiatied? By a trigger document (form) or manually, by a	completed by the CPS Intake unit after a report is received through the
user?	CONNECTIONS system.
Are there specific tasks which should be completed in specific stages and	
require visibility to compleition (e.g., phone calls completed, visits made,	
paperwork completed)?	Yes.
	This functionality may be redundent with the capabilities with the
	CONNECTIONS system, so we do not believe this is needed currently.
Does the solution need to send notifications to users? What is the nature	However, we would like the system to have notifications as a possibility for
of those notifications? When do they need to be sent?	future expansion.
Are there restrictions on who can see cases.	Yes. Case files need to be limited to specific worker and their supervisor.
Are there restrictions of who can see cases at particular stages.	Yes. After intake, those workers will not have access to those files.

SOLUTION	
Question	Reply
Are there restrictions of who can see specific case data fields at particular	
stages?	No.
Are there restrictions on who can see the documents associated with a	
case.	No.
	If this is planned within the response (because a particular type of scanner
If desired, please confirm the number of in-office desktop scannsers the	is recommended or necessary), please indicate so and include ten
county would like to purchase.	scanners.
Would you like a Test Training environment set-up.	Yes
Can the solution be completely custom or have you investigated canned-	
solutions?	Both custom and canned solutions will be considered for this project.
	If this is not provided by your solution and you recommend a third party
What are requirements for Device/OS Support?	solution, please indicate so.
	Simple changes in work processes (eg, Form X is assigned to child
What depth of customization is required, could you give examples?	protective worker instead of supervisor; making a form optional instead of
Customized Reports, Customized Forms, etc.	mandatory) or changes to existing forms (eg, Adding a phone number field)
Scanning of documents - is searching required for scanned documents? Or	
are documents just accessed via case number?	Case number and document type.
What security requirements/compliance are required? (PCI, HIPAA, FERPA,	
etc)	HIPAA, FERPA, NYS Social Services Privacy Laws
	In compliance with the Electronic Signatures and Records Act. (See:
What constitutes a legally binding signiture?	https://its.ny.gov/sites/default/files/documents/G04-001.pdf)
By using the phrase, "wipe mobile devide" do you (A) Want to wipe the	
software application and its associated data; or (B) do you want a mobile	
device management application that can manage the entire device	Mobile device management application that can manage the entire device
including data?	including data.
Do you have the destop application to be able to import files created by a	
scanning application.	Yes.
What file types are required to be uploaded onto onbase by hyland (or	
other document management system) from forms and images.	PDF and JPEG

SOLUTION	
Question	Reply
	This is for cross-referencing and being able to easily pull all the records
What type of file does the solution create when it builds a report for each	associated with a certain person. There will always be a unique identifier
person named in a report?	(Person ID) for each person to search by.
	150 mobile/desktop
How many desktop/mobile users are required?	50 desktop (only)
Who are the users of the mobile app.	Child Protective Workers
What type of login mechanims will be used in the mobile application.	Please provide this information in the reponse.
Can you clarify what information in each of 50 forms and fields needs to be	Most of this information is personal and household information (name,
	,
auto-populated.	customized on each that will require user to fill in, such as name of school.
What basic functionalities are needed for offline capability.	Complete forms and accept signatures.
What will be the length of audio, video recording? Will it be necessary to	
upload thse audio, video from server?	Less than ten minutes. Does not need to be kept on server.
Do statistic reports be required on mobile device?	No.
	They should be about 300 dpi. An example of an item that would be scanned would be an attendence record from a school. Practically everything scanned in field would be less than five pages. Preferred format
Elaborate on the mobile device being able to scan documents.	would be a PDF. We anticipate using the camera on the mobile device.

TRAINING AND SUPPORT	
Question	Reply
Is on-going Tier 1, 2 and 3 support part of the solution to be provided by the vendor?	The County has its own help-desk and IT staff, so Tier 1 and 2 support is not expected to be needed. Tier 3 support may be needed on an as-needed basis. Ongoing expenses for Tier 3 support should be included in the budget as an on-going expense.
Does training include training the 150 frontline CPS workers along with the supervisors and other management staff.	User training must include, at minimum, train the trainer and provide training materials. Any additional training provided by vendor should be described in the solution and included within the budget if there is a cost.
How many staff members will be included in the statement, "The solution must include user training"?	User training must include, at minimum, train the trainer and provide training materials. Any additional training provided by vendor should be described in the solution and included within
Has the County given any consideration to the format of training (virtual, classroom based, digital, etc.)	the budget if there is a cost.
	Details regarding this will be finalized during contract negotiations after a vendor has been selected.
What are the expectations for support? Tickets, Live Chat, 24/7, SLA, etc.	Erie County expects to be able to provide day-to-day support for solution. However, we would expect support for any catastrophic failure as part of any software maintenance agreement.

COST	
Question	Reply
	Erie County does not have tablets currently and the
Does the County currently have tablets or does the	vendor should include price of tablets. There is not a
vendor need to price the tablets for the mobile	preference on the type of tablet. However, the RFP does
workforce? If you do not have tablets, is there a	specify that the solution must allow administrators to
preference on what type of tablets are proposed.	remotely wipe mobile device.
Does the vendor need to include software to remotely	
manage the device within the bid?	
	Yes.
Does the County have an approved budget?	The Department will not be sharing the budget it has for
	this project. Although the County anticipates utilizing a
If yes, would you be willing to share the budget so	fixed-price contract, if the vendor does not have a fixed
vendors can appropriately scope the project.	price or off-the-shelf product, vendor may structure the
	response indicating time and materials.
Do you have scanners/indexing system that you currently	The County currently scans documents into its OnBase
use? If yes, what is it? If no, then does the County intend	system from Xerox printers. If specialized software and
that the vendor include them in the bid/response?	equipment is required, please indicate so in the proposal.
From a desktop application, for scanning documents into	If not, please indicate that the County will be responsible
the system, will a physical scanner be present.	for scanning.
An excel pricing document was referenced in the RFP. Is	ior scarning.
there a specefic template to be used.	No. Please break out costs as described on Page 12.
p	We anticipate utilizing a fixed-price contract. Details
	regarding paying will be determined during negotiations.
	However, as a governmental entity, please be aware that
	we have strict rules governing our contractual
Do you have preferred billing terms?	operations.

BACKGROUND	
Question	Reply
	The Application Tracking System is used in the Department to
	track applications of welfare benefits. The solution is not
	expected to interface with it.
	This information was included in the RFP because one the
	skillsets of the IT staff is .NET framework and it would be our
	preference that we are able to utilize the existing talents of the
What is the Application Tracking System (in MS Dynamics CRM)	IT staff who will maintain the solution.
used for? Does the solution require an interface to it?	
What is the Microsoft Access product used for? Does the	Microsoft Access databases are used throughout the
solution require an interface to it?	Department for various matters. No interface is planned.
How are deletes handled by ODS.	ODS is read only.
Can the County please confirm 150 mobile users.	The Department anticipates 150 mobile users.
Does the County have a business plan for this initiative? Can	1. Time spent on paperwork
they share with us?	2. Worker satisfaction
	3. Standardize processes
If the entire business plan cannot be shared, can you share the	4. Document and Record Retention
top 5 business drivers for this initiative?	5. Data transparency
Does the County have any hard stops to align with any of their	
other existing initiatives?	No.
Can the County please provide more details on how "clean"	
their data is in the ODS system? Is there referential integrity on	
the database?	
	ODS is a local SQL Server database that stores a one way data
Has any data profiling been performed on the data?	feed from CONNECTIONS. We have no control over how the
	data is extracted by the
Is there a list of known data issues available? If not, what are	state from the main CONNECTIONS data store. We have no
the most current concerns with the data?	way of verifying the integrity of the data.

BACKGROUND	
Question	Reply
	Please rephrase question.
	Not sure what they are asking here. If they are asking, in
	general, if data can be made available, then the answer is yes.
Can the County share the high level entities (ie, subjects of	If they are asking for a list of specific fields, then I need to
interest) that gets downloaded on the Operational Data Store	know (in addition to the ones listed) which ones they want.
(apart from Client, Case Assessment and Service)?	The state determines the data fields to send in the data feed.
	No connection to this initiative. However, staff responsible for
What is Microsoft Dynamics CRM software being currently	maintaining Dynamics CRM will be same staff responsible for
used for by the County as it relates to this iniative?	maintaining this solution.
Can the County share the as-is logical architecture diagram as	
it relates to this initiative?	One has not been developed.
Can the County elaborate on how the documents related to a	Paper-based case files are maintained separate from
particular case gets transferred between CONNECTIONS and	CONNECTIONS. These paper-based case files are not stored in
OnBase?	OnBase.
	CONNECTIONS is required to be used by New York State to
Can the County confirm that these processes are already in	input case notes.
place and are out of scope for this initiative.	These processes are not currently in place.
Of the 150 frontline CPS workers which spend the majority of	
their time working in the field, 30 supervisors and other	
management staff members, and 20 clerical staff members,	
how many and how often will these business users be	It is anticipated that all workers will spend approximately 50%
interacting with the solution	of their time interfacing with the solution in some manner.
	After a case gets accepted, it is assigned to a Team Leader
	(front line supervisor) who then assigns it to a Child Protective
Are cases assigned to specefic users?	Worker.
What are the criteria for assigning users to cases?	Type of allegation, geographic location, caseload of workers.

BACKGROUND	
Question	Reply
	- Intake
	- Assigned
	- Ready for Closure
	- Closed
What are the stages or status of a case (e.g., Open, Closed,	A case may then be transferrd to Children's Services, which is
Assigned, In Progress, Disputed, On Hold, etc)	out-of-scope for this project.
How does a case move from one state to another? Are there	Most of the movements are made by worker determination (in
specific events which occur that cause the case to progress	consultation with supervision).
(e.g., documents received, payment made, etc.)?	Some changes may result from court involvement.
Is the County aware of and is willing to share any existing	
dependencies for this initiative?	None.
Does Erie County currently have a fax server solution.	No. If the solution does not include this functionality, please
Do you have a 3rd party fax service that the application can	indicate so and/or include information on recommended
email a document to via the mobile device	option.
Does Erie County know the current daily volume of faxes? And	
how many fax lines?	Unknown.
Confirmation on user counts to be quotes?	
150 frontline mobile staff	User counts confirmed. Numbers may switch in final
20 clerical	negotiations.
30 supervisors	
	Although this RFP is only for CPS, this solution may serve as the
No other department are being considered at this time?	building block for other child welfare programs.
Does Erie County have a preference for an on-shore or off-	
shore delivery model in this effort?	The preference would be for on-shore.
Do you already use a Mobile App Management system (i.e.,	
MobileIron)	No
How are CPS reports delivered to the County?	Electronically through the CONNECTIONS system.
Will there be an opportunity for bidders to interact with the	
County on a 1:1 basis to document workflow requirements for	
the sake of producing an accurate estimate of work required	
and an overall accurate proposal	If requested, yes.

BACKGROUND	
Question	Reply
Does the county have an established cellular data vendor and	
contract?	Yes.